



لجنة تنسيق المنظمات غير الحكومية لأجل العراق
NGO Coordination Committee for Iraq

NCCI Annual Report 2017 - 2018

A brief report on the impact, challenges and successes of NCCI
Between January 2017 - July 2018

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WHO IS NCCI

The NGO Coordination Committee for Iraq (NCCI) is a member-led organization established in 2003 to coordinate principled, collective NGO action in order to foster development, address humanitarian needs, and promote respect for rights in Iraq. NCCI has offices in Geneva, Baghdad and Erbil thanks to support from funding from member dues, and from grants. NCCI had 5 donors in 2016-2017. NCCI serves its more than 180 national and international NGO members with coordination, advocacy, government liaison services, and NGO capacity building.

1. **Coordination:** NCCI acts as the NGO focal point for internal and external actors. This includes sharing information and facilitating contact between stakeholders. NCCI facilitates regular meetings between member country directors, HR & Admin teams, advocacy leads, and PSEA NGO representatives. Likewise NCCI hosts the NGO Early Recovery Forum and together with UNOCHA is a co-coordinator for the Coordination & Common services cluster.
2. **Advocacy & Collective Government Engagement:** NCCI helps to create an enabling environment for NGOs to work for the rights and needs of people in Iraq. One of the ways we do this is by leading the NCCI Advocacy Working Group, and through a dedicated government liaison unit.
3. **Capacity Building:** NCCI is to provide the services, advice, and capacity building to support NGOs in order to enable development, address humanitarian needs, and promote respect for human rights in Iraq. Member NGO capacity building includes a range of humanitarian principles (DNH, PSEA, Accountability...) and organizational compliance (finance, procurement, HR, grant management)

This report reviews the activities in 2017 through early 2018, shows achievements, and provides broad overview of NCCI's efforts to empower NGOs across Iraq.

Context

The humanitarian crisis in Iraq continues to enter a new phase. Combat operations against the Islamic State of Iraq and the Levant (ISIL) have ended and thousands of displaced people have undertaken journeys to return to their homes and communities. Retaken areas are being cleared of explosive hazards and rubble, and major efforts are underway to restore basic services. Displaced camps are being consolidated and decommissioned.

The human toll of years of conflict has been enormous. In 2014, 2.5 million civilians were displaced inside Iraq. In 2015, more than 1 million people fled their homes; in 2016, an additional 700 000 people fled and in 2017, 1.7 million civilians were newly displaced. In 2018/19 an estimated 6.8 million people remain in need.¹ Population movements have been multi-directional: at the same time that hundreds of thousands of people have been fleeing their homes, hundreds of thousands have been returning.

The pace and scale of displacement have made the Iraq crisis one of the largest and most volatile in the world. The military operation to retake Mosul, starting in October 2016 and ending nine months later in July 2017, was the longest urban battle since World War II. In accordance with the army's humanitarian concept of operations, one million civilians were safely evacuated from the city in the largest managed evacuation from a combat zone in modern history.

NCCI members were on the frontlines and in emergency camps throughout, liaising with Iraqi security forces to ensure civilians were evacuated safely and providing life-saving assistance to the 1.7 million people who either fled or stayed in their homes. Priority was given to reaching civilians as soon as they crossed to safety; a reported 20,000 severely wounded people were referred to hospitals during the offensive, including 12,700 people who were stabilized at frontline trauma posts managed by health partners.

¹ Humanitarian Response Plan, Iraq 2018.

It will take years to rebuild Iraq. Damage and loss assessments conducted by the Ministry of Planning and analysed by the World Bank estimate that reconstruction will take at least 10 years and cost well over US\$88 billion.

Although the conflict has ended, multiple, unpredictable volatile dynamics are expected to continue throughout 2018 and into 2019. Asymmetric attacks cannot be ruled out, particularly in areas where ISIL retains local support, resulting in new displacement and impacting returns. New sources of instability may possibly emerge, linked to delays in reconciliation and political tensions, including in disputed areas.

Although major efforts are being made by the Government of Iraq and Kurdistan Regional Government to incentivize and facilitate returns, many vulnerable families are unable or unwilling to return. Displaced people from areas which are not yet stable are likely to delay going home until conditions improve and will continue to need support. Families living in camps and substandard accommodation are highly vulnerable and host communities throughout the country, most particularly in the Kurdistan Region, are facing widespread unemployment and deteriorating public services.

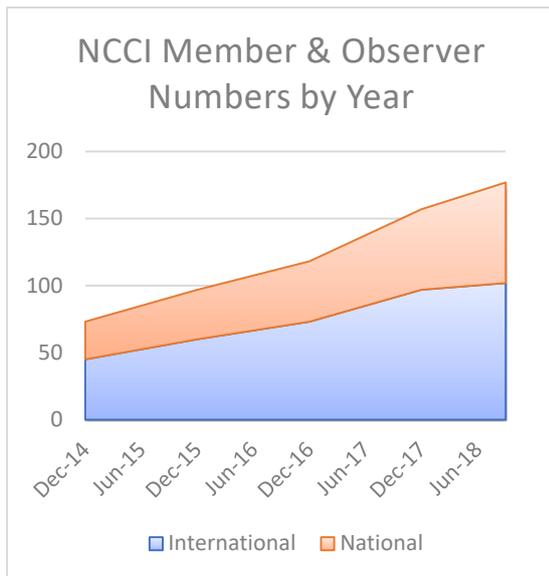
During 2018, and beyond, millions of people are likely to need protection support as families and communities grapple with post-conflict realities. Retaliation against people associated with, or with perceived affiliation to ISIL and other extremist groups will continue to present major protection concerns. Families without civil documentation are struggling to access the Government's social protection floor and claim compensation. Hundreds of thousands of people who have been brutalized by violence, including women and children, require specialized support and services, many of which are only partially available.

In addition to the humanitarian situation, NGOs continue to face various operational constraints and barriers to principled response including visas, registration with federal authorities, and issues of access. NGOs continue to operate in an environment where pressure and restrictions from authorities constrain access, and impact our ability to provide needs-based, neutral, and independent assistance. Further, NGOs' ability to deliver timely, efficient assistance is hindered due to persistent challenges in obtaining visas for foreign personnel. Presently, visas insufficiently cover the length of time needed for providing assistance, and the longer-term recovery. In addition, a number of NGOs continue to face serious challenges in securing registration with the Government of Iraq.

Iraq is at crossroads. With a highly prioritized and reduced Humanitarian Response Plan, reduced global funding to Iraq, and limited clarity on resourcing or inclusive coordination of activities in the recovery phase- including the lack of a clear way forward for the UN-developed Recovery and Resilience Programme (RRP) - there is a risk that many people will fall through the cracks during this transition period. NCCI will continue to work with our members, and partners to facilitate effective coordination, advocacy and capacity-building, so our members can continue to deliver the lifesaving aid to the Iraqi people.

Membership

NCCI has seen a steady increase in membership since founding in 2003. NCCI is also one of the few NGO forums to be serving a membership of both national and international NGOs. Our membership represents 16,000-20,000 humanitarian staff and represents virtually all of the large NGOs collaborating with the global Iraq humanitarian response. We anticipate that there will be level membership numbers, with a gradual shift towards national NGOs (NNGOs) in the coming years.



The chart shows the growth in members. New members are vetted and then voted on by the Executive Board for membership. Each year any members who are inactive and not paying dues for at least six months are removed at the general assembly. In 2017 two members were removed, and in the 2018 General Assembly 8 members had their membership terminated. In the 2018 General Assembly an increase in member fees was proposed by the Board and approved:

NCCI Member Dues per Year	2018	2019
National NGOs	\$240	\$600
International NGOs	\$600	\$1,500

ACHIEVEMENTS BY SECTOR

NGO Coordination

NCCI is a leading coordination actor in Iraq, helping NGOs connect with each other, various government entities, UN stakeholders and others. NCCI has four main modalities of supporting coordination groups:

1. NCCI hosts and leads some groups under the mandate of the NCCI Executive Board.
2. NCCI establishes a group and helps NGOs elect leadership. Those elected NGO chairs/leads manage the group and lead the activities. NCCI may provide information management or other support as needed.
3. Other agencies (i.e. UN) owns and leads the group. NCCI facilitates the NGO election of NGO members to join the group in accordance with that group's criteria.
4. NCCI is not a member of some groups, but is asked to engage the Iraq NGO community on occasion for that group. For example, NCCI sometimes shares invites, circulates surveys, organizes meetings, as requested by those groups.

Group	Leadership/Membership	Election / Selection?	Meetings/Activity	Communication medium
NCCI Led Groups				
NCCI Executive Board	NCCI Member CDs, 6+ 1 Nominated	General Assembly every 12 months	1 per month	Skype group with strict limit of one person per org at a time. Mailing list.
AWG- Advocacy Working Group	2 Co-chairs (NRC + DRC) + Advocacy Coordinator.	Every six months.	At least 1 meeting per month. Ad-hoc where necessary.	Active Skype group, and mailing list.
NERF- NGO Early Recovery Forum	2 Co-Chairs. One INGO and one NNGO (Mercy Corps and Public Aid Organisation) + Advocacy Coordinator	Every six months	1 meeting per month or ad-hoc as required.	Skype group being established. Mailing list operational.
HR/Admin Working Group	NCCI Human Resources Officer + NCCI Admin Assistant	N/A	1 meeting per month with alternating venue i.e. Baghdad and Erbil.	Skype group operational. Mailing list.
Country Directors' Group	NCCI Member CD's (Deputies/designated focal point in CD absence)	N/A	1 meeting per month. Special ad-hoc meetings as required.	Skype group with strict limit of one person per org at a time. Mailing list.
UN / External Groups				
Humanitarian Country Team (HCT)	NCCI + Six seats for NGOs. Potentially additional observer seat. Country Director/HoM representation, but designated deputy/focal point allocated.	1 year with a six-month review.	Every second week in Baghdad, and Erbil. HCT NGO Preparatory meeting ahead of every HCT meeting.	Skype group for HCT NGO Reps, and a mailing list.
Iraq Humanitarian Pooled Fund (IHPF) Advisory Board	Two INGO seats and two NNGO seats, plus an additional observer seat.	1 year	Approximately 4-6, 2 hour meetings per year.	Mailing list
Coordination & Common Services (CCS) Cluster	NCCI is a cluster co-coordinator. All NGOs welcome to attend.	1 Year	NCCI Selected under ICCG's mandate.	Standard Cluster & ICCG IM / communications

MOSUL COORDINATION & ACTIVITIES

During the Mosul response, in close coordination with UNOCHA, NCCI rapidly established a network of field coordinators who were based in key geographical areas to facilitate action of humanitarian actors. A neutral and localized coordination mechanism/facility was established that enabled fast communication, and understanding of the situation on the ground. This mechanism remained independent of operational agencies, but facilitated access and streamlined local level coordination with clusters. The outcome resulted in more enhanced coordination and information management at field level.

The field coordination mechanism was able to achieve and deliver on the following:

- Field tracking and the monitoring of needs and response gaps, and where needed IDP movements.
- Provided common operational support amongst local actors
- Analyzed and disseminated information on the humanitarian situation to partners at local levels as well as clusters. (information management)
- Established linkages between local actors and external humanitarian actors.

EUROPEAN CIVIL PROTECTION AND HUMANITARIAN AID OPERATIONS (ECHO)

Emergency Assistance to Conflict Affected Population in Iraq

With assistance from ECHO, NCCI established an Access Task Force that held regular meetings where key priorities were discussed. The focus of these meetings was to work towards developing an access strategy, share information on restrictions, and discuss areas of concern. The outcomes of this were delivered to the Humanitarian Operations Center (HOC), Civil-Military Coordination actors, and OCHA's Operational Working Group.

US Office of Foreign Assistance during Disasters (OFDA) Humanitarian Coordination and Information Management:

With assistance from an OFDA grant, NCCI acted as a focal point to connect humanitarian actors and other organizations with the United Nations. NCCI also assisted in representing NGOs and humanitarian actors in coordination mechanisms including those at the Humanitarian Operations Center, Civil-Military Coordination, the Operations Working Group, the Joint Crisis Coordination Center, and the Joint Humanitarian Coordination Forum. NCCI organized a number of coordination meetings in Erbil, and Baghdad.

NATIONAL NGOS & CAPACITY BUILDING 2017

In 2017/18 NCCI provided services, advice, and capacity building to support national NGOs in order to enable development, address the humanitarian needs, and promote respect for human rights in Iraq. We worked with our members and partners on a number of projects, including:

Learning Needs Assessment

In 2017, NCCI together with RedR UK conducted a Needs Assessment for local NGOs in Iraq. The assessment surveyed 196 national NGOs and 25 key informants, in a bid to learn directly from national NGOs, and identify needs and gaps in their work. The report made a number of recommendations including:

- Empowering national NGOs by designing a capacity-building strategy.
- Helping to create an enabling environment in terms of coordination and advocacy.

The findings also indicated that there are significant gaps regarding humanitarian principles, such as Do No Harm and preventing sexual exploitation and abuse (PSEA). The report was shared with NCCI members, and various government ministries at both the federal Government of Iraq, and the Kurdistan Regional Government levels.

Trainings:

In 2017 NCCI conducted six direct specialized trainings for national NGOs with a total of 128 people being trained. These trainings took place across a number of areas including, Baghdad, Erbil, Kirkuk, Duhok and Nineveh.

Trainings included the following:

- Access and humanitarian negotiation training for national NGO field and coordination staff
- Financial Management workshops
- Monitoring and Evaluation
- Protection and monitoring
- Personal skills, body language, and pressure management
- Human rights and peace building
- Public relations management.

NCCI also implemented 11 capacity-building trainings for NGO staff in three areas:

- Human Resources Communication
- First Aid
- Finance and Accounting

National NGO Coordination

NCCI has started national NGOs Country Director meetings, a coordination group for national NGO members, and a database for previous trainings. Regarding Coordination activities, NCCI has established and supported national NGOs through a number of channels.

These include:

- Creating a national NGOs forum, and hosting regular meetings with Country Directors to discuss concerns related to work in Iraq.
- Promoting active participation of national NGOs with external coordination mechanisms
- Conducting a mapping of national NGOs across Iraq
- Creating a humanitarian guide in both Arabic and Kurdish and sharing this with our members

ADVOCACY

The NCCI Advocacy Working Group (AWG) is open to all NCCI members. The group provides a platform to facilitate and coordinate joint NGOs advocacy and share relevant information, and also amplify Iraq advocacy priorities by linking to regional and international advocacy platforms. The AWG promotes joint approaches in order to achieve policy change and influence public discourse at the national, regional and international levels. The AWG currently has membership of 34 NGOs –both international and national – with a regular active participation of about 12 NGOs who meet on a monthly and ad-hoc basis to identify and facilitate collective advocacy action. It is currently Co-chaired by the Norwegian Refugee Council's (NRC) Advocacy Manager, Alexandra Saieh and David Mariano, Advocacy Adviser from the Danish Refugee Council.

In the past year, the AWG has created and led on a number of advocacy products, these have involved the drafting of briefing notes, joint statements, letters, talking points, and position papers including:

- Civil Society Priorities for Kuwait Reconstruction Conference
- Joint Protection Statement
- Letter to Prime Minister Abadi requesting a more streamlined visa application process, and multiple-entry one year visas for NGO foreign staff.
- Letter welcoming the new DSRSG/HC/RC Ruedas
- Contributed to the National Protection Cluster’s Principled Returns Framework
- Protection Cluster Brief on Proactive Advocacy – a document which sets out a number of areas where high-level advocacy by humanitarian actors and donors could be undertaken in a proactive manner, so as to improve the protection situation for IDPs, IDP returnees, and host communities
- *Recommendations for the Way Forward: Protection Concerns and Proposed Solutions for Iraqi Citizens with Perceived Affiliation* – a document by the National Protection Cluster which sets forth a number of shorter and longer-term actions/interventions intended to support Iraqis with perceived affiliation to enjoy their civil rights and sustainably reintegrate back into their communities.
- Recommendations paper for Humanitarian Development Nexus (ongoing)

Before every Humanitarian Country Team (HCT) meeting, the Advocacy Coordinator solicits input from NCCI members, and any concerns that members would like raised at the HCT. The Advocacy Coordinator provides a preparatory meeting and briefing to HCT NGO representatives before each meeting. A similar process is done ahead of National Protection Cluster meetings.

NCCI’s Advocacy Coordinator represents NGOs on a number of forums, including the National Protection Cluster Strategic Advisory Group (NPC SAG) and on the Inter-Cluster Coordinators Group (ICCG) as the co-coordinator for the Coordination and Common Services cluster.

In addition, NCCI’s Advocacy Coordinator regularly meets with NGO partners, donors, government authorities, UN agencies, and diplomats to provide updates on NGO operations, and briefings on the humanitarian, recovery, and development space in Iraq.

GOVERNMENT & REGULATORY ENGAGEMENT

NGOs ability to operate in, and continue to provide humanitarian and early recovery assistance at scale and according to need, in Iraq continues to be at risk. The operational environment has recently deteriorated significantly as post-ISIL military operations ended, and political and operational cooperation between the national and regional authorities broke down, resulting in disruption of the relatively supportive regulatory and operational context which enabled NGOs to provide humanitarian assistance to millions of people in northern Iraq, and disputed areas. In these areas, many NGOs operations have been constrained, or halted due to new and arbitrary regulations and the *de facto* requirement to navigate the long-standing cumbersome and confusing regulatory environment in central Iraq.

The anticipated shift in political and operational cooperation between national and regional authorities exponentially worsened following the KRG’s referendum for independence on 25 September 2017. From 29 September 2017, the GoI closed all international ports of entry into Kurdistan Region of Iraq (KR-I), except a few land border crossings, and re-established control over disputed territories in Diyala, Kirkuk and Ninawa. Soon after, NGOs without GoI registration and visas were unable to continue to provide humanitarian response to the millions of IDPs, and returnees in some areas, most affected by conflict and crisis. Many NGOs were left to scramble for temporary measures to ensure staff could safely exit and enter the country.

NCCI Bureaucratic Liaison Unit

NCCI's Bureaucratic Liaison Unit (BLU) which is funded through the UN's Iraq Humanitarian Pooled Fund, Special allocation, aims to lead the work of the NGO forum on issues related to government legislation, and regulations affecting work of NGOs in Iraq, so that NGOs are more effectively able to deliver humanitarian, post-emergency, and early recovery programming to millions of Iraqis in need.

The BLU acts as an information resource for NGOs regarding the relevant procedures for NGOs to register and maintain registration, access visas and other administrative services and requirements with the authorities in central Iraq. We do this by enabling access to updated information and best practice for NGOs. This information includes providing all relevant legal and regulatory information in English, Arabic and Kurdish, as well as templates, contact details for authorities, and cost lists for service providers and procedures. We also work to provide bilateral and coordination responses to NGO members.

The BLU tracks how relevant issues are evolving and affecting the work of NGOs, through regular surveys or other appropriate means, in order to underpin timely, and targeted advocacy with authorities and influencers as a key strategy to enable NGOs to operate effectively.

With support from NCCI's Information Management Unit, the BLU has developed guidance material to support NGO relationships with primary government counterparts and has ensured that there are strong linkages with the relevant working groups by channeling relevant information, issues and advocacy points back to the Executive Board, Executive Director, Advocacy Coordinator, and HR/Admin Working Group leads for inclusion in relevant working groups, external meetings, and advocacy engagement.

NCCI's BLU consists of two national Government Liaison Officers, with one being based in Baghdad liaising with the Government of Iraq, and the second national staff member being based in Erbil, acting as a liaison for the Kurdistan Regional Government. NCCI is also currently recruiting an international staff member as NCCI's BLU Liaison Director.

Achievements

During 2017/18 NCCI's BLU has:

- Maintained an accessible repository of laws, regulations, circulars and other government instructions that are relevant to the work of NGOs in Iraq
- Familiarized and provided analysis on the content of laws, regulations, circulars and other government instructions that are relevant to the work of NGOs in Iraq.
- Advised NGOs of the existence of relevant clauses. (However, interpretation and application of such clauses is left to the responsibility of individual NGOs and their legal advisers).
- Contributed to NGO engagement with the government and other key stakeholders regarding the development of laws and regulations that affect the work of NGOs in Iraq (through, for example, tracking how issues are affecting NGOs, developing appropriate briefing papers, and attending relevant meetings).
- Mapped, developed, and maintained contacts with key government staff/advisors involved in regulatory issues affecting NGOs, in order to keep updated on regulations and procedures, and influence them where appropriate.
- Engaged with other stakeholders who are leading on specific regulatory issues, including the Logistics Cluster and government departments.

INFORMATION MANAGEMENT & SERVICES TO NGOS

A cross-cutting work stream of NCCI's strategy is information management. In 2017-2018 NCCI worked to meet a variety of data needs of NGO and partnering entities like government, UN, and donors by maintaining databases and a website with various portals. This requires a variety of assessments and surveys to members to collect all of the data. We have achieved two major services to NGOs: A website for advertising jobs and tenders, and the ability to communicate and answer specific questions.

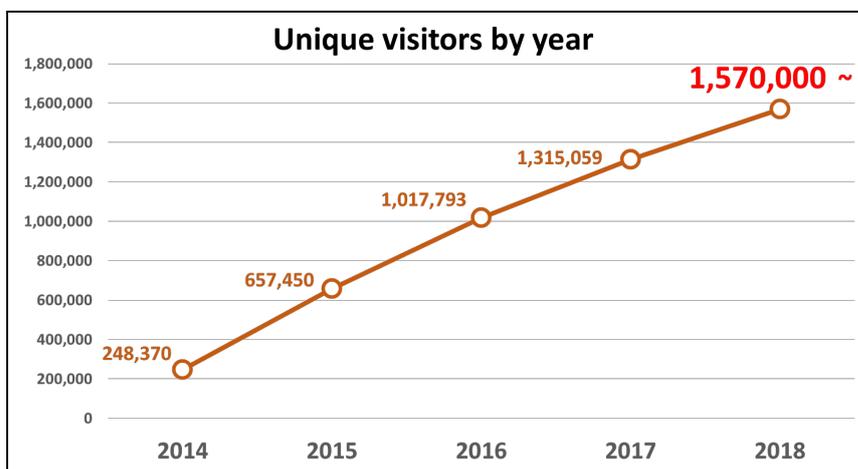
Surveys and Databases

The NCCI team has collected a wide variety of information from NGOs to update the databases. The contact list is used daily by all teams in NCCI and is the most up to date NGO contact list in Iraq, allowing NCCI to frequently share notifications, invitations, or other information with NGOs. Some of these include:

- Nominations & voting for NGO representation including leadership groups (HCT, HPF, PSEA, AWG)
- Surveys of current needs & assessments (geographic presence, advocacy interests)
- Collective tracking and reporting of issues that affect NGOs (visas, registration)
- Advertising of jobs and procurement tenders for member NGOs, UN agencies and some international organisations.
- Close management of Skype systems and groups.
- Additional web services are being developed for Q3-Q4 of 2018.

The Information management team works closely with other NCCI teams to plan information management objectives. One of the leading successes from 2014 to 2018 has been the dramatic increase in use of the NCCI websites for NGOs. Below is the growth of **NCCIraq.org** and **NCCIraqJobs.com** (Combined):

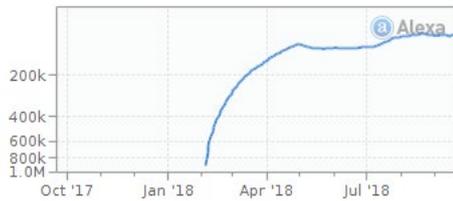
1. There were more than 4,780 job advertised and 1,200 tenders are published with 126 NGOs active users.
2. In 2017 the websites saw an increase of 30% when compared with the 2016.
3. The NCCI combined website ranking is 134th in among Iraq websites according to alexa.com web rating service.



How popular is ncciraqjobs.com?

Alexa Traffic Ranks

How is this site ranked relative to other sites?



Global Rank

102,885 ▲ 24,924

Rank in Iraq

134

NGO EARLY-RECOVERY FORUM: 2017

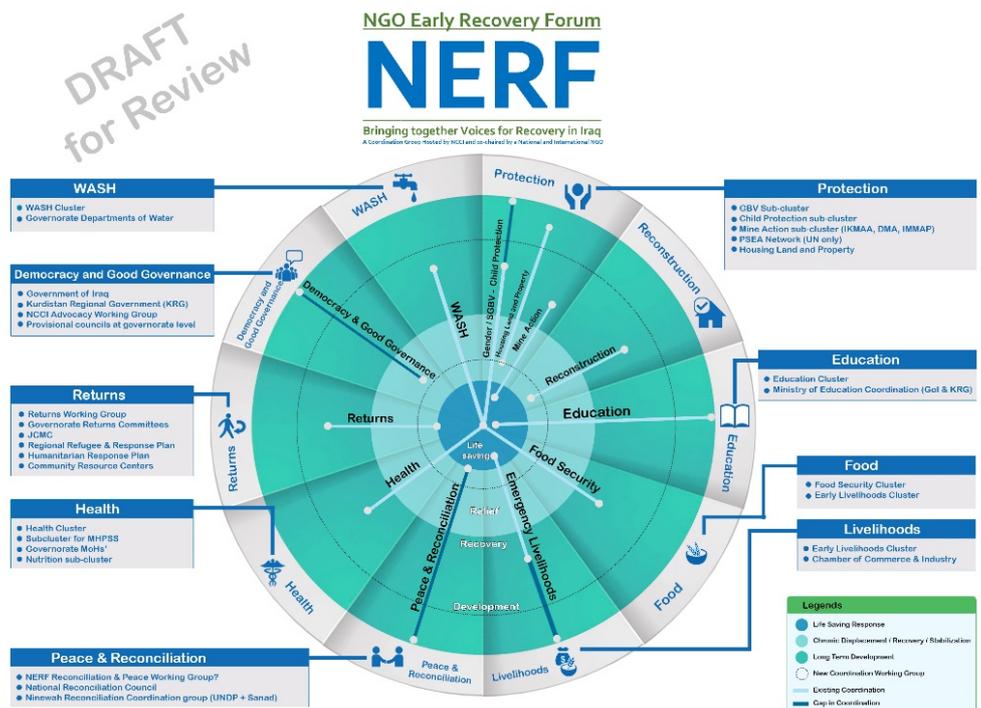
NCCI established the NGO Early-Recovery forum in mid-2017. We had observed that NGOs were active in strong coordination mechanisms in relief work (the cluster system), but that the mandate of these began to fade off to varying degrees once entering the recovery phase, additionally it was apparent that

there was almost no coordination mechanism in place – including amongst NGOs- in the development space. While the United Nations had established mechanisms to address early-recovery areas, these were mostly intra-UN and UN-Government coordination focused. These mechanisms also rarely involved, or included NGOs.

Given the gap, NGOs felt that there should be a space to share information about events, initiatives and policies affecting early-recovery work in Iraq. It was also felt that this space could help inform and shape discussion around the priorities and strategies of key stakeholders and partners. As a result,

NCCI felt that there was clearly a gap in coordination and the NGO Early-Recovery Forum was established to help bring the civil society voice into the conversation. The NERF is open to all NCCI members and is currently co-chaired by both an international NGO (Mercy Corps) and a national NGO (Public Aid Organization) and meets on a monthly basis.

The NERF has met with a number of working groups and actors, including OCHA, ICODHA, UNDP, the Returns Working Group/IOM and various donors and embassies. We aim to meet with representatives from both the Government of Iraq (GoI) and the Kurdistan Regional Government (KRG) in the near future to discuss early-recovery and reconstruction initiatives. So far the consultations we have had, has helped the NERF start mapping existing coordination mechanisms, and identify gaps where we



propose expanded recovery mandates for some coordination mechanisms, the creation of some new mechanisms, or the inclusion of NGOs into existing mechanisms.

The NERF itself does not have any field activities, and is only a coordination mechanisms. However one of the most pressing gaps that we have identified is improving peace & reconciliation coordination with Government, UN and NGOs in order to help those doing peace & reconciliation work to improve linkages between actions at the national level, all the way down to the grassroots household level reconciliation activities.

FINANCE

NCCI has historically operated with a budget of USD \$1 mil – \$1.4 mil per year, depending on activities. This was the case in 2017/18 and will likely continue through 2019. The new NCCI strategy 2018-2020 is to focus mostly on nationwide level activities in Baghdad and Erbil. NCCI has closed the NCCI office in Basra in 2018 due to low NGO presence and ceased most activities with direct beneficiaries and governorate level coordination of activities - these were stopped because they can overlap with governorate, JCMC, OCHA and other actors at the field level. The new strategy is to redirect funding and attention to better address bureaucratic impediments, national level coordination gaps, and capacity building for national NGOs.

Donors from 2015-2017 included UNICEF, OFDA, OCHA, ECHO, SDC, and UNHCR with all projects audited according to donor requirements. The NCCI audit was completed by Intergra International Auditor Hasan Abu-Rous in March of 2018. There were no material findings and no disallowed/ineligible costs in any of NCCI's audits. The Expenditures in Iraq have been recorded and submitted according to the government NGO Directorate requirements.

Core coordination work costs around \$600K-1M per year and government engagement costs total around \$300K per year. NCCI is exploring avenues for an additional \$500-\$1.1M to widely expand national NGO capacity building, especially in humanitarian principles, safeguarding/PSEA, and financial compliance.

As of 2018, OFDA is funding core coordination and some national NGO capacity building activities, while the UN Humanitarian Pooled Fund (IHPF), under mandate from the Coordination & Common Services Cluster (CCS) funds most of the government regulatory engagement and advocacy work in the NCCI Bureaucratic Liaison Unit, (BLU.) NGO member dues provide the final approximately 6% of NCCI's funding. At present, NCCI anticipates a funding gap in the BLU Regulatory Engagement Team as of early 2019 in addition to the funding gap for expanded NNGO capacity building & safeguarding.

Funding Details for 2017/2018

Sr. No.	Donor	Project Name	Duration	Amount in USD for period 2017/18	%Age
1	UNICEF	WASH Programme for Iraq	Sep 2016 – Feb 2017	47,491	3%
2	OFDA/DRC	Humanitarian Coordination and Information Management	Sep 2016 – Aug 2017	229,412	17%
			Sep 2017 – Aug 2018	425,024	31%
3	IHPF OCHA	Local Field Coordination for Mosul	Oct 2016 – Jun 2017	201,967	15%
		Bureaucratic Liaison Unit	Feb 2018- Feb 2019	73,693	5%

4	ECHO/NRC	Emergency Assistance to Conflict Affected Population in Iraq	Jul 2016 – May 2017	99,075	7%
5	SDC	Iraq NCCI Capacity Building	Sep 2016 – Nov 2017	221,723	16%
6	NCCI Own Funds	Membership Fee and other income	Jan 2017– Dec 2017	75,511	6%
	Total			1,373,896	